

Five-Year Summary

Consolidated income statements for years ended 31 March

	2009 £m	2008 £m	2007 £m	2006 £m	2005 £m
Revenue (Group and share of Joint Ventures)	1,532.4	1,399.5	1,240.3	1,411.0	1,157.3
Revenue	1,487.2	1,313.6	1,179.8	1,052.5	955.0
Cost of sales	(941.9)	(834.1)	(781.1)	(637.3)	(579.3)
Gross profit	545.3	479.5	398.7	415.2	375.7
Administrative expenses	(442.2)	(392.8)	(335.0)	(352.3)	(332.7)
Operating profit	103.1	86.7	63.7	62.9	43.0
Profit on disposal of Joint Ventures	2.5	–	–	6.4	3.7
Share of post-tax profit from Joint Ventures	0.2	0.9	2.8	8.8	10.2
Profit from operations	105.8	87.6	66.5	78.1	56.9
Finance income	6.7	9.8	9.0	7.9	6.8
Finance cost	(9.8)	(5.5)	(5.4)	(11.2)	(10.7)
Net finance (cost)/income	(3.1)	4.3	3.6	(3.3)	(3.9)
Profit before taxation	102.7	91.9	70.1	74.8	53.0
Income tax expense	(18.5)	(23.3)	(15.2)	(17.9)	(14.1)
Profit for the year from continuing operations	84.2	68.6	54.9	56.9	38.9
Profit/(loss) for the year from discontinued operations	–	31.4	(112.2)	–	–
Profit/(loss) for the year attributable to equity shareholders	84.2	100.0	(57.3)	56.9	38.9
Basic earnings/(loss) per share					
– continuing operations	86.1p	67.9p	54.4p	57.0p	39.3p
– discontinued operations	–	31.0p	(111.2)p	–	–
	86.1p	98.9p	(56.8)p	57.0p	39.3p
Diluted earnings/(loss) per share					
– continuing operations	84.8p	66.7p	53.8p	55.9p	38.7p
– discontinued operations	–	30.5p	(110.6)p	–	–
	84.8p	97.2p	(56.8)p	55.9p	38.7p